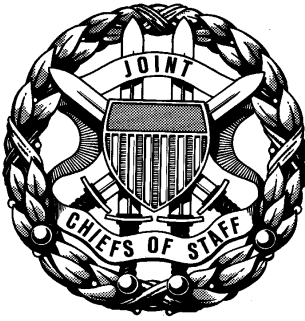


**CJCSI 6723.01**  
**1 February 1997**  
**CH 1, 1 December 1997**

# **GLOBAL COMBAT SUPPORT SYSTEM MANAGEMENT STRUCTURE**



**JOINT STAFF**  
**WASHINGTON, D.C. 20318-0400**



# CHAIRMAN OF THE JOINT CHIEFS OF STAFF INSTRUCTION

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J-4  
DISTRIBUTION: A,B,C,J,S

CJCSI 6723.01  
1 February 1997  
CH 1 1 December 1997

## GLOBAL COMBAT SUPPORT SYSTEM MANAGEMENT STRUCTURE

References: See Enclosure C

1. Purpose. This instruction establishes an internal CJCS management structure for the Global Combat Support System (GCSS). The GCSS management structure consists of a General Officer Steering Group (GOSG) and a Planner Board to focus on requirements definition and prioritization, functional oversight, program assessment, and operational systems fielding management. It assigns supporting responsibilities for OSD, Joint Staff, Services, Defense agencies, combatant commands, and other activities. DOD acquisition oversight of GCSS will be under the Major Automated Information Systems Review Council (MAISRC).

2. Cancellation. None.

3. Applicability. This instruction applies to OSD, Joint Staff, combatant commands, Services, and Defense agencies.

4. Policy

a. Joint Vision 2010 (reference a) is the CJCS conceptual template for the evolution of the US Armed Forces. Joint Vision 2010 embodies four operational concepts: dominate maneuver; precision engagement; full dimensional protection; and Focused Logistics which is the fusion of information, logistics, and transportation technologies to enable joint forces of the future to be more mobile, versatile, and projectable to anywhere in the world. Focused Logistics will require substantial shifts in current functional technical, and business

processes to implement and support the operational concepts of Joint Vision 2010.

b. The GCSS will serve as the enabler to achieve not only Focused Logistics but also to support the other concepts for Joint Vision 2010. This is essential for contingency, war, and operations other than war in support of full spectrum dominance. The GCSS management structure will provide the oversight to meet joint warfighter combat service support (CSS) requirements of the National Command Authorities (NCA), Joint Staff, Services, combatant commands, the joint task force and its components, and DOD agencies. The GCSS management structure is established to review and prioritize functional requirements for integration into the system, and to approve the policies and procedures that support joint combat support requirements.

c. The GCSS management structure will establish and maintain liaison with other Defense activities that are engaged in managing functional requirements for their functional areas and in reviews of systems that support their functional areas (e.g., Joint Logistics Systems Center, Joint Transportation CIM Center) (reference b). This liaison will ensure that changes to procedures and ADP systems are synchronized, as necessary, with GCSS requirements that information between functional systems can be exchanged and that applications warranting integration into the GCSS are identified and incorporated. The GCSS management structure remains the body that oversees the selection for migration and integration into GCSS of all ADP applications that satisfy joint CSS requirements.

d. The GCSS management structure will provide the oversight necessary to implement the GCSS and to coordinate policy and mission priorities for GCSS.

e. Existing management structures within the OSD, Joint Staff, and other organizations currently supporting worldwide CSS systems will be tasked to implement and support the developing GCSS.

## 5. Definitions

a. The GCSS, when fully fielded and implemented, will be a comprehensive, worldwide network of combat support capabilities. GCSS will provide the NCA, OSD, Joint Staff, combatant commands, Services, Defense agencies, joint task forces and their Service components, and associated allied partners and others with integrated information processing and dissemination capabilities

necessary to manage combat support and command and control of forces. GCSS will encompass the policies, procedures, and systems to provide the combat support information for monitoring, planning and executing mobilization, deployment, employment, sustainment, redeployment, and force regeneration activities associated with the command and control of military operations. The Services and agencies will use the Defense Information Infrastructure (DII), Common Operating Environment (COE) and Shared Data Environment (SHADE) products, standards, and guidelines when migrating or developing software applications, or when upgrading or enhancing existing systems, to “plug and play” into GCSS (reference c). GCSS will build on the technical developments, products, procedures, and integration strategies employed in the Global Command and Control System (GCCS) (reference d) to take advantage of lessons learned. The GCSS end state will provide the warfighter one common interoperable picture on any box (platform independent) plugged into a single defense wide web network.

b. GCSS is a means to implement the Command, Control, Communications, Computers, and Intelligence for the Warrior (C4IFTW) concept to enable achievement of Joint Vision 2010. C4IFTW is comprised of the GCCS and the GCSS (reference e). These systems are part of and rely on the DII and its services, such as the Defense Information Systems Network (DISN), Defense Message System (DMS), COE, SHADE, and Information Security (INFOSEC). GCSS will employ an evolutionary implementation strategy to provide warfighters with required operational capabilities. The GCSS philosophy lends itself to extensive user participation, incremental fielding, and shorter periods between update cycles. GCSS provides the information necessary to the warfighters in a timely manner to any location to support any mission.

c. CSS includes the essential capabilities, functions, activities, and tasks necessary to sustain all elements of operating forces in theater at all levels of war. Within the national and theater logistics systems, it includes but is not limited to that support rendered by Service forces in ensuring the aspects of supply, maintenance, transportation, health services, personnel support, financial/acquisition support and other services required by naval, aviation, and ground combat troops to permit those units to accomplish their missions in combat. CSS to encompasses those activities at all levels of war that produce sustainment to all operating forces on the battlefield.

6. Responsibilities. Responsibilities of the Chairman of the Joint Chiefs of Staff, the office of primary responsibility (OPR), GCSS GOSG. Planner Board, OSD principal staff assistants (PSAs), Joint Staff, combatant commands, Services, DLA, DARPA, DISA, and other DOD agencies are listed in Enclosure A.

7. Procedures. Procedures applicable to the GCSS management structure are incorporated within the responsibilities of the OPR, GOSD, GCSS Planner Board, OSD PSAs, the Joint Staff directorates, combatant commands, Services, and Defense agencies. These procedures also support the Assistant Secretary of Defense for Command, Control, Communications and Intelligence (ASD(C3I)) as the functional proponent for C4I systems, as the Chief Information Officer (CIO) for the Department of Defense, and as head of the MAISRC (references f through h)

8. Effective Date. This instruction is effective upon receipt.

For the Chairman of the Joint Chiefs of Staff::



DENNIS C. BLAIR  
Vice Admiral, U.S. Navy  
Director, Joint Staff

Enclosures:

A--Responsibilities  
B--GCSS Management Structure  
C--References  
Glossary

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# CHAIRMAN OF THE JOINT CHIEFS OF STAFF NOTICE

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CJCSI 6723.01 CH 1  
1 December 1997

## CHANGE 1 TO CJCS INSTRUCTION 6723.01

1. Holders of CJCSI 6723.01, 1 February 1997, "Global Combat Support System Management Structure," are requested to make the following changes:

a. Pen-And-Ink Changes. Annotate changes and write "CH-1" in the right margin by each change.

(1) Page A-4, subparagraph 4a, lines 1-2. Change "Deputy Director for Logistics Information Systems" to "Vice Director for Logistics."

(2) Page A-5, subparagraph (14). Change "Deputy Director for Logistics Information systems" to "Vice Director for Logistics."

(3) Page A-8, subparagraph (6). Insert new subparagraph (6) as follows: "(6) Provide the flag-level co-chairperson of the Planner Board."

b. Page Substitution

Remove Pages

A-9 through A-12

Add Pages

A-9 through A-12



2. Summary of the changes is as follows:

- a. Changes co-chairpersons of the GCSS Planners' Board to be the Vice Director for Logistics, J-4 and Vice Director for C4 Systems, J-6.
- b. Expands the roles and responsibilities of DUSD(L), Logistics Community Manager.

3. When the prescribed action has been taken, this transmittal should be filed behind the record of changes page in the basic document.

For the Chairman of the Joint Chiefs of Staff:

A handwritten signature in dark ink, appearing to read "D. Blair", written in a cursive style.

DENNIS C. BLAIR  
Vice Admiral, U.S. Navy  
Director, Joint Staff

ENCLOSURE A

RESPONSIBILITIES

1. Chairman of the Joint Chiefs of Staff. The Chairman of the Joint Chiefs of Staff is responsible for policy guidance and oversight of combat service support (CSS) and the Global Combat Support System (GCSS). The Chairman's guidance is transmitted to the Director, Joint Staff, for implementation.
2. Office of Primary Responsibility. The Director for Logistics, J-4, Joint Staff, is the OPR for this instruction.
  - a. The Director, J-4, is responsible for GCSS functional requirements integration and prioritization, as required, and the development of the GCSS Concept of Operations.
  - b. The OPR:
    - (1) Ensures warfighter requirements are integrated into GCSS.
    - (2) Serves as honest broker for the integration or migration of cross functional applications, to include interfacing of cross functional data bases.
    - (3) Coordinates on the GCSS Planning, Programming, and Budget System (PPBS) submissions for those funds managed by DISA.
    - (4) Receives, for information, the Services' CSS spending plans and PPBS submissions that support Joint and Service CSS requirements, to include modifications to those applications that have been integrated into GCSS and for applications and associated data bases that are planned to migrate to GCSS.
    - (5) Approves the development and implementation plans for the processes and capabilities that support GCSS.
    - (6) Approves GCSS policy per guidance from the Chairman of the Joint Chiefs of Staff within the Joint Strategic Planning System (JSPS) and coordinates policy on organizations outside the purview of the Chairman of the Joint Chiefs of Staff.

- (7) Ensures the GCSS development strategy is consistent with changes to current planning and execution procedures to match current national strategy and the Unified Command Plan (UCP).
  - (8) Provides periodic GCSS progress reports to the Joint Requirements Oversight Council (JROC), Chief Information Officer (CIO) for the Department of Defense, and/or Major Automated Information System Requirements Council (MAISRC) (e.g., Overarching Integrated Product Team (OIPT)), as required.
  - (9) Serves as chairperson of the GCSS GOSG.
  - (10) Develops and issues the GCSS Operational Architecture to guide the evolution of GCSS functional capabilities toward a common target.
  - (11) Reviews and approves, in coordination with the Joint Staff/J-6, the systems and technical architectures for GCSS.
  - (12) In conjunction with Joint Staff/J-6, oversees and ensures the compatibility, interoperability, integration, and security of the GCSS as an integral component of the DII.
- c. The OPR is assisted by the following management structure, which is explained in more detail in the remaining paragraphs (see Enclosure B for diagram):
- (1) GCSS GOSG.
  - (2) GCSS Planner Board.
  - (3) Principal staff assistants (PSAs).
  - (4) Functional Working Integrated Product Teams (WIPTs).
  - (5) Joint Staff.
  - (6) Combatant commands.
  - (7) Military Services.
  - (8) DISA.
  - (9) Other Defense Agencies/Organizations.

3. GCSS General Officers Steering Group. The Director for Logistics, J-4, chairs the GOSG with members consisting of flag or general officer representatives from the Joint Staff directorates, Services and DLA, combatant commands, OSD principal staff assistants, and DISA (See Figure A-1 for GOSG membership). Other DOD agencies will be invited to attend as appropriate to the agenda topics. The GOSG meets quarterly, or as directed by the chairperson. The GOSG will:

- a. Advise the OPR, as necessary, on priority and execution of GCSS joint or Service-unique combat support requirements, including policy and implementation plans.
- b. Ensure warfighter requirements are met regarding system interfaces and interoperability.
- c. Review and approve, as necessary, the combat support concept of operations (CONOPS), and the operational, systems, and technical architectures for GCSS.
- d. Provide the Chairman of the Joint Chiefs of Staff, Services, combatant commands, and Joint Staff with information concerning GCSS requirements, objectives, and milestones.
- e. Ensure that Service coordination is accomplished on those actions affecting budgeting and resources.
- f. Identify, discuss, and take action on any unresolved GCSS issues and recommendations forwarded by the Planner Board or presented by a member of the GOSG.
- g. Approve new mission functionality to be developed or included in GCSS.
- h. Provide vision and course direction.

Joint Staff/J-4, Chair	USD(C), Principal Staff Assistant, Finance
Joint Staff Directors	USD(P&R), Principal Staff Assistant, Personnel
(J-1/J-3/J-5/J-6/J-7/J-8)	DUSD(L), Principal Staff Assistant, Logistics
CINC Reps	DUSD(AR), Principal Staff Assistant, Acquisition
Services	ASD(HA), Principal Staff Assistant, Medical
Director, DLA	ASD(C3I), Principal Staff Assistant, C4I Systems
Director, DARPA	Director, DISA
Other Defense Agencies	

Figure A-1. GOSG Membership

4. The GCSS Planner Board. The GCSS Planner Board will review GCSS functional warfighter requirements and related issues and forwards those requiring action to the GOSG with recommendations. The Planner Board directs the execution of those actions consistent with OPR-approved development and implementation plans.

a. Composition of the Board. The Vice Director for Logistics, J-4, and Vice Director for C4 Systems, J-6, Joint Staff, will cochair the Planner Board. Members of this board will consist of O-6 representatives from the same organizations as the GOSG reflected in Figure A-1 above. Other DOD activities will be invited to attend, as appropriate, based on the agenda. The GCSS Planner Board will meet quarterly, or as required by the chairperson.

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b. Responsibilities. The GCSS Planner Board will:

(1) Be the primary body charged with overseeing the integration of GCSS functional requirements and will:

(a) Consolidate warfighter requirements for combat support information and interoperability.

(b) Prioritize, as necessary, those applications or data bases that are recommended for GCSS integration. The Planner Board evaluates the technical, functional, training, and funding criteria in determining those applications that satisfy the identified requirements. Applications that support OPR-approved development and implementation plans will migrate to GCSS. Applications that support GCSS requirements, but do not have approved plans, will be forwarded with prioritized recommendations to the GOSG.

(2) Periodically review and forward to the GOSG the status of the DISA funding expenditures for execution of GCSS requirements.

(3) Review and forward to the GOSG the development and implementation plans for those systems or applications that support GCSS.

(4) Review other GCSS issues, forwarding those of interest or requiring OPR decision to the GOSG.

(5) Review functional improvements and other proposals made by the members. It also approves those proposals that are consistent with development and implementation plans. It recommends to the GOSG those proposals that were not considered during the creation and approval of the GCSS development and implementation plans and provides user feedback on GOSG recommendations and OPR implementation decisions.

(6) Review and approve GCSS procedures.

(7) Coordinate, review, and forward GCSS policies submitted by the members to the GOSG for appropriate action.

(8) Direct as necessary the creation of ad hoc WIPTs with planner-level involvement, as required, to examine issues falling outside the purview of established functional committees or boards.

(9) Ensure security requirements are clearly identified and defined by functional users and integrate functional security requirements into the technical architecture.

(10) Ensure horizontal coordination of proposed functional improvements among all combat support functional areas.

(11) Develop SHADE functional requirements document.

(12) Develop charter and provides to GCSS GOSG for approval.

(13) Review the GCSS CONOPS, and the operational, systems, and technical Architectures.

(14) Is cochaired by the Vice Director for Logistics  
and Vice Director for Command, Control,  
Communications, and Computer Systems, Joint Staff.

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5. Functional Area Working Integrated Product Teams. WIPTs will work with and build upon organizations already chartered by the functional area sponsors and/or principal staff assistants (PSAs). WIPTs may also be created on an ad hoc basis or the adoption of standing WIPTs to cover training, security or configuration management.

a. Chair. A WIPT is chaired by the Defense organization having overall primary interest and involvement and/or appropriate combatant command representative at the planner level. The WIPTs

may extend cochair responsibilities to representatives from the combatant commands and/or Services as they determine appropriate.

b. Membership. Membership will be determined by the functional sponsor. At a minimum, each group will include representatives in grade of O-5 or below from the OSD PSAs, Joint Staff directorates, Services, combatant commands and/or their component commands, and DOD agencies.

c. General Responsibilities. WIPTs will be created to identify, analyze, assess, prioritize, and integrate functional requirements. The Defense organization that provides the functional PSA chair is responsible for providing required support to ensure the group can accomplish its assigned and implied taskings. WIPTs meet as frequently as required to accomplish their objectives. All Functional WIPTs are organized similarly and execute the following responsibilities:

- (1) Conduct working sessions with functional representatives to review status of work, priorities, and milestones.
- (2) Review development and implementation activities to ensure that GCSS strategies, requirements, and priorities are being met in their functional areas.
- (3) Evaluate applications and interfaces that meet functional area requirements.
- (4) Respond to OPR, GOSG, and Planner Board taskings through the appropriate chain of command and administrative support structures.
- (5) Provide progress reports through the Planner Board to the GOSG.
- (6) Identify functional and technical training requirements for GCSS.
- (7) Identify requirements and develop a plan to ensure their transition from the current systems supporting the functional area to GCSS. Submit plans to the Planner Board for consolidation and submission to the GOSG for OPR approval.
- (8) Ensure that security requirements, including hardware and software technology transfer and data responsibility, are

considered when identifying, reviewing, and refining functional requirements.

(9) Develop charters and submit for approval to the GCSS Planner Board.

(10) Ensure the compatibility, interoperability, integration, and security (CIIS) of the GCSS.

(11) Ensure the adherence of the GCSS to the DII Architecture and Master Plan.

6. Joint Staff. Joint Staff directorates, as identified below, provide a flag-level representative to the GOSG, a planner-level representative to the GCSS Planner Board, participants in Functional WIPTs within their area of responsibility, and representation to other established and ad hoc WIPTs, as required. Joint Staff directorates assist the OPR in all GCSS matters and serve as the Joint Staff points of contact for all GCSS matters related to the directorate's area of responsibility. Joint Staff directorates will identify and initiate staffing on modifications of policy, procedures, and the Joint Reporting System (JRS) as an integral part of GCSS integration.

a. Director for Manpower and Personnel, J-1. The Director, J-1, will assist the OPR by exercising responsibility for all combat support issues relating to manpower and personnel support systems.

(1) Coordinates manpower and personnel support system requirements and those systems related to personnel visibility.

(2) Provides staff expertise to the appropriate functional PSAs to support development of systems that meet identified requirements.

b. Director for Operations, J-3. The Director, J-3, will assist the OPR by ensuring optimum cross-flow of oversight requirements between GCSS and GCCS.

c. Director for Logistics, J-4

(1) Exercises functions of OPR, maintaining oversight of all aspects of GCSS policy, procedures, development, implementation, and funding within the scope of CJCS guidance and chairing the GCSS GOSG.



(2) Serves as the GCSS functional proponent, responsible for coordination of system-wide functional requirements.

(3) Coordinates GCSS spending and PPBS submissions of those funds managed by the Joint Staff (if any) and DISA. Receives for information from the Services their GCSS spending and PPBS submissions.

(4) Coordinates GCSS development, implementation, migration, and follow-on acquisition plans.

(5) Maintains a GCSS core operating office to provide day-to-day management and serve as the administrative liaison between the OPR and the users. The core operating office will:

(a) Establish and publish the GCSS management structure.

(b) Provide centralized direction.

(c) Perform Executive Secretariat function for GOSG and Planner Board.

(d) Conduct day-to-day management oversight of GCSS activities including program briefings, marketing strategy, Joint Warrior Interoperability Demonstration (JWID) projects, requirements process, document and deliverables, implementation strategy and execution.

(e) Interface with CINCs.

(f) Monitor Advanced Concept Technology Demonstrations (ACTDs) for GCSS.

(6) Provide the flag-level co-chairperson of the Planner Board.

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d. Director for Strategic Plans and Policy, J-5. The Director, J-5, serves as the Joint Staff point of contact for GCSS coordination with DOS, CIA, FEMA, and other non-DOD agencies. J-5 will coordinate with J-2 when working with non-DOD intelligence agencies.

e. Director for Command, Control, Communications, and Computer (C4) Systems, J-6

(1) Assists the OPR by providing technical direction and oversight for GCSS systems development, including operations and maintenance of the network and data administration. Provides

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interface with DISA for all GCSS system development, ADP integration, configuration management, and communications management functions.

(2) In conjunction with the OPR, coordinates the DISA GCSS spending and PPBS submissions. In conjunction with the OPR, receives for information the Services' and other DOD agencies' GCSS spending and PPBS submissions.

(3) Requests from the Services their resource management and budgeting requirements in support of GCSS.

(4) Directs the preparation of development and implementation plans consistent with the DII Master Plan and forwards those plans to the OPR for approval.

(5) Assists the OPR by coordinating with ASD(C3I) on acquisition matters.

(6) Develops policy oversight of GCSS configuration management.

(7) Approves Joint Reporting System changes in accordance with Joint Pub 1-03.

(8) Serves as the Joint Staff point of contact for all GCSS matters relating to C4.

(9) Provides policy oversight for secure and nonsecure network management functions of the operational system supported by DISA.

(10) Provides the flag level co-chairperson of the Planner Board.

(11) Provides technical representation to WIPTs.

(12) Ensures, in the capacity as the chairperson of the Military Communications and Electronics Board (MCEB), that issues of interest to the GCSS management structure are presented to this body and that issues emerging from this group are identified to GCSS management.

(13) Provides an O-4/O-5 representative to the DII Architecture Oversight Group (AOG) to communicate GCSS requirements and to coordinate COE changes.

(14) Determines reporting criteria and thresholds for GCSS data base and network related troubles and outages.

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f. Director for Operational Plans and Interoperability, J-7. The Director, J-7, will assist the OPR by exercising responsibility for all GCCS deliberate planning procedures and in the development and coordination of joint doctrine.

g. Director for Force Structure, Resources, and Assessments, J-8.

- (1) Coordinates with the OPR to determine the GCCS effect on modeling and simulation results.
- (2) Coordinates with the OPR on the development and employment of C4 analytical models.
- (3) Coordinates with the OPR for GCCS PPBS matters.
- (4) Coordinates with the OPR on the interface between GCCS and the GCCS modeling and simulation requirements.

7. Principal Staff Assistants. OSD functional PSAs will assist the OPR by coordinating functional requirements for implementation under GCCS within their area of responsibility. In addition, PSAs will:

- a. Provides general or flag officer or equivalent representatives to the GOSG.
- b. Provide O-6 or equivalent representatives to the Planner Board.
- c. Provide representatives to ad hoc functional WIPTs, as appropriate.
- d. Coordinate the integration of mission application within functional areas and across functional areas and between combat support and command and control activities.
- e. In addition to the general requirements for all PSA identified above, other specific PSA responsibilities include:

(1) The Principal Staff Assistant for Logistics will:

- (a) Provide an O-6 or equivalent representative to the GCCS core operating office (see subparagraph 6c(5) above).
- (b) Coordinate integration of mission applications within functional areas and across functional areas at the OSD and Service level.

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- (c) Serve as proponent for logistics community manager.
  - 1 Develop and maintain the GCSS Operational Architecture.
  - 2 Interface with DISA to facilitate the evolution of the DII COE to meet GCSS requirements.
  - 3 Act as a central coordination point for the logistics community in support of GCSS.
  - 4 Participate in WIPTs and other organizations as required.

(2) The PSA for C4I systems (ASD(C3I)) will:

- (a) Serve as functional proponent for C4I systems.
- (b) Service as CIO for the Department of Defense.
- (c) Serve as Head of the MAISRC for GCSS to provide Milestone Decision Authority (MDA) reviews, including In-process Program Reviews (IPRs).

## 8. Combatant Commands

- a. Provide general or flag officer representatives to the GOSG.
- b. Provide O-6 representatives to the Planner Board.
- c. Provide representatives to functional WIPTs, as appropriate.
- d. Attend other WIPTs, as required.
- e. Identify joint combat support requirements and provide GCSS test beds as required.
- f. Establish, at discretion, ad hoc WIPTs to represent functional area mission requirements. These groups will ensure information from GCSS WIPTs is spread throughout the command and provide current information to CINC planners and general or flag officers who attend Planner Board and GOSG meetings.

## 9. Military Services

- a. Provide a general or flag officer representative to the GOSG.
- b. Provide 0-6 level representatives to Planner Board.

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- c. Provide representatives to WIPTs.
- d. Establish Service GCSS points of contact for planning and coordinating functional and technical Service efforts related to GCSS development and resources.
- e. Plan, program, and budget, upon identification of specific requirements (within fiscal constraints), the resources required to support the following:
  - (1) Changes to existing Service systems that provide data to GCSS in accordance with DII and/or COE standards.
  - (2) Fielding, operation, maintenance, and training of system and application upgrades.
  - (3) Ensuring candidate GCSS applications meet DII compliance standards.
  - (4) Necessary internal initiatives.
- f. Provide, for information to the Joint Staff J-4 and J-6, Service GCSS spending plans and PPBS submissions that support joint and Service GCSS requirements, to include modifications to those system applications that have been integrated into GCSS and for applications or data bases to be integrated into GCSS.
- g. Services provide information about proposed GCSS activity that may impact Service resources and POMs through membership in the Planner Board and the GOSG. Staff decisions affecting Service resources and POMs through normal Service coordination procedures.

10. Defense Information Systems Agency (DISA)

- a. Serves as executive agent of the Joint Staff for GCSS and for the transition efforts that migrate current systems to GCSS.
- b. Serves as the Project Manager for GCSS by providing planning, tracking, oversight, training, and direction of activities in DISA to:
  - (1) Facilitate integration and testing of all GCSS automated data processing applications in accordance with Joint Staff guidance.
  - (2) Develop and maintain GCSS configuration management with direct user involvement in accordance with the DISA configuration management policy.
  - (3) Provide periodic updates to the GCSS GOSG on program development and budget execution.
  - (4) Coordinate staffing of specification documentation, prototypes, and other system improvements with the Services, combatant commands, other Defense agencies, and the Joint Staff. Provide version content documents to the PSAs and the engineering analysis for nominated functions.
  - (5) Provide J-6 a technical impact assessment on proposed new functionality. Advise J-6 of technological and financial constraints that may adversely affect achieving GCSS requirements and milestones.
  - (6) Integrate application software into the DII COE.
  - (7) Incorporate approved DII COE ECPs and Incident Reports (IRs) into the GCSS baseline. Incorporate a reporting and trouble ticket system consistent with the DII.
  - (8) Provide technical oversight and participate, as appropriate, in all GCSS testing efforts.
  - (9) Provide appropriate and necessary documentation for all DII COE application services.
  - (10) Develop funding estimates that support GCSS requirements and align funding to support the approved GCSS development and

implementation plans. Provide these estimates and proposed allocation of funds to the GOSG, as requested.

(11) Approve, in conjunction with the DISA Configuration Management Board, prioritized DII COE ECPs; ensure that action is taken to implement approved ECPs; monitor progress; and enforce milestones for completion.

(12) Estimate the manning required to operate, manage, and maintain GCSS at the command level.

(13) Manage the DOD Data Dictionary for GCSS and provide a process for updating.

(14) Identify GCSS technical requirements for Service data.

c. Provides day-to-day network management and operational direction of the DISN which supports GCSS connectivity to each site's point of presence. Provides day-to-day system management for GCSS applications, when running over the DISN, to assure end-to-end connectivity and successful operation. Provides technical assistance and procedures for GCSS connectivity requirements.

d. Develops and publishes the DII COE requirements. Integrate INFOSEC of GCSS into the DII COE.

e. Develops and maintains the GCSS Technical Implementation Plan and DII Master Plan.

#### 11. Other Defense Agencies/Organizations

a. Collaborate in the development and implementation of GCSS requirements related to their activities as tasked by the appropriate PSAs.

b. Determine the impact and feasibility (procedural and technical) of GCSS information exchange requirements.

c. Support the OPR and J-6 by planning, programming, budgeting, and funding GCSS interface requirements and necessary internal initiatives within fiscal constraints.

d. Provide chairperson or cochairperson to established functional PSAs, as required.

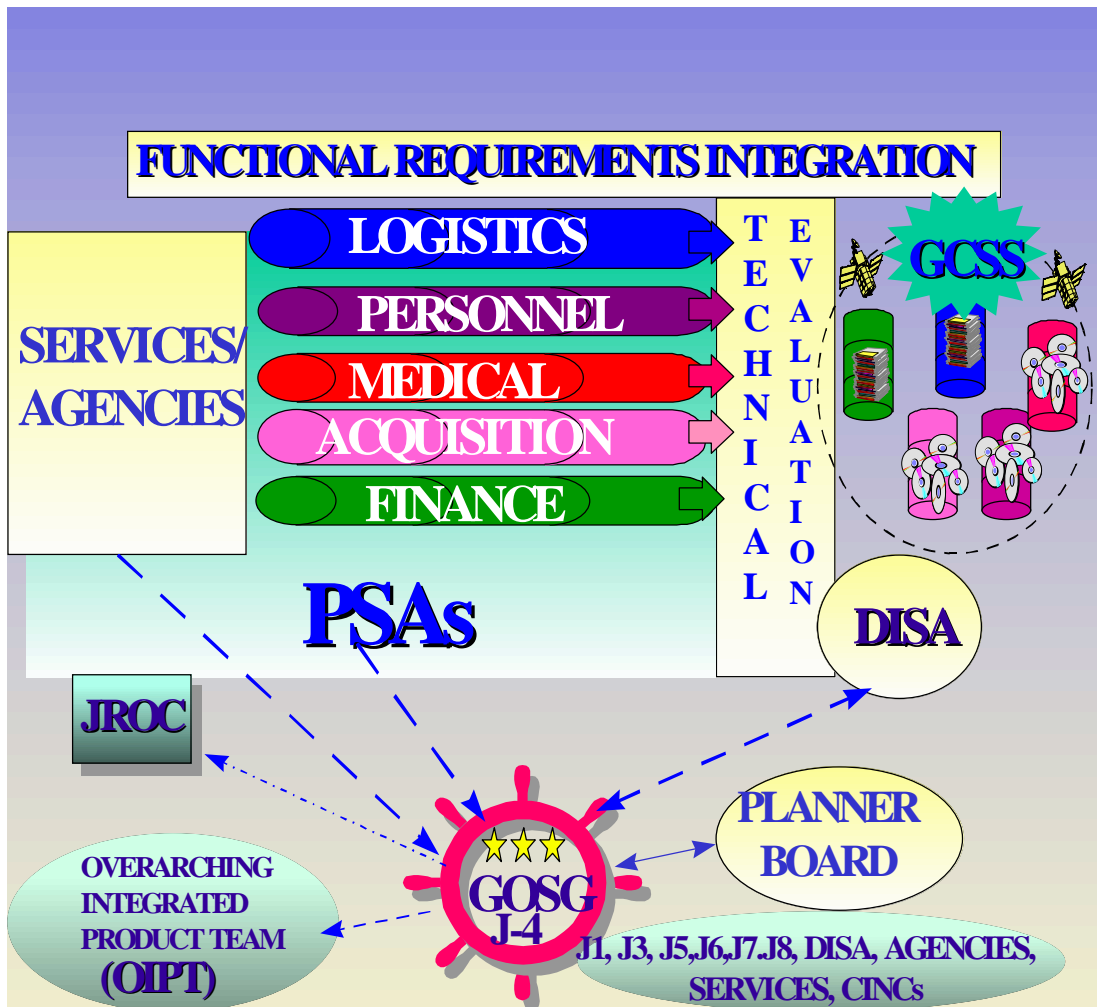
- e. Provide O-6 planner or civilian equivalent representatives to the Planner Board.
- f. Provide general or flag officer or civilian equivalent representative to the GOSG.
- g. Provide representation to WIPTs, as required.



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ENCLOSURE B

GCSS MANAGEMENT STRUCTURE



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ENCLOSURE C

REFERENCES

- a. CJCS Joint Vision 2010, May 1996.
- b. DOD Logistics Strategic Plan, Edition 1996/1997, Deputy Under Secretary of Defense (Logistics).
- c. Implementation Plan for Global Combat Support System (GCCS), 7 December 1995.
- d. CJCS 6721.01 Series, "Global Command and Control System."
- e. CJCS Instruction 6212.01A, 30 June 1995, "Compatibility, Interoperability, and Integration of Command, Control, Communications, and Intelligence (C3I) Systems."
- f. DOD Directive 4630.5, 12 November 1992, "Compatibility, Interoperability, and Integration of Command, Control, Communications, and Intelligence (C3I) Systems."
- g. DOD Directive 5000.1, 15 March 1996, "Defense Acquisition."
- h. DOD Directive 8000.1, 27 October 1992, "Defense Information Management (IM) Program."

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## GLOSSARY

ACTD	Advanced Concepts Technology Demonstrations
ADP	automatic data processing
AOG	Architecture Oversight Group
ASD(C3I)	Assistant Secretary of Defense (Command, Control, Communications and Intelligence)
C3I	command, control, computers and intelligence
C4	command, control, communications, and computers
C4IFTW	Command, Control, Communications, Computers, and Intelligence for the Warrior
CIA	Central Intelligence Agency
CIIS	compatibility, interoperability, integration and security
CIM	corporate information management
CINC	commander in chief
CIO	Chief Information Officer
COE	Common Operating Environment
CONOPS	concept of operations
CSS	combat service support
DARPA	Defense Advanced Research and Projects Agency
DISA	Defense Information Systems Agency
DII	Defense Information Infrastructure
DISN	Defense Information Network
DLA	Defense Logistics Agency
DMS	Defense Message System
DOD	Department of Defense
DOS	Department of State
ECP	engineering change proposal
FEMA	Federal Emergency Management Agency
GCCS	Global Command and Control System
GCSS	Global Combat Support System
GOSG	General Officer Steering Group
INFOSEC	information security
IPR	in-process review
IR	incident report
JROC	Joint Requirements Oversight Council
JRS	Joint Reporting Structure

JSPS	Joint Strategic Planning System
JWID	Joint Warrior Interoperability Demonstration
MAISRC	Major Automated Information System Review Council
MCEB	Military-Communications Electronics Board
MDA	Milestone Decision Authority
NCA	National Command Authorities
OIPT	Overarching Integrated Product Team
OPR	office of primary responsibility
OSD	Office of the Secretary of Defense
POM	Program Objective Memorandum
PPBS	Planning, Programming, and Budgeting System
PSA	principal staff assistant
SHADE	Shared Data Environment
UCP	Unified Command Plan
WIPT	Working Integrated Product Team